







# **KIC** focus

Business creation in existing industry and new endeavours





Entrepreneurial people



Innovative climate by close cooperation between industry and academia



Job creation, brain gain, competitiveness and sustainable growth





Sweden has initiated the EIT Raw Materials Lab addressing the entire value chain supported by global industry, research institutions and universities

Raw Materials is defined as sustainable exploration, extraction, processing, recycling and substitution

The European consortium
The primary areselsed swellthe covers
the value than long and metallurgy, as well as the end userperspective in the secondary value
chain, material science and substitution.



# The EIT Raw Materials Lab European consortium contributes to:

Commercialization of R&D results through participating SMEs, suppliers and spin-offs

Close collaboration of excellence in international R&D platforms and demonstrators

Securing the industrial need of 'top talents of tomorrow'

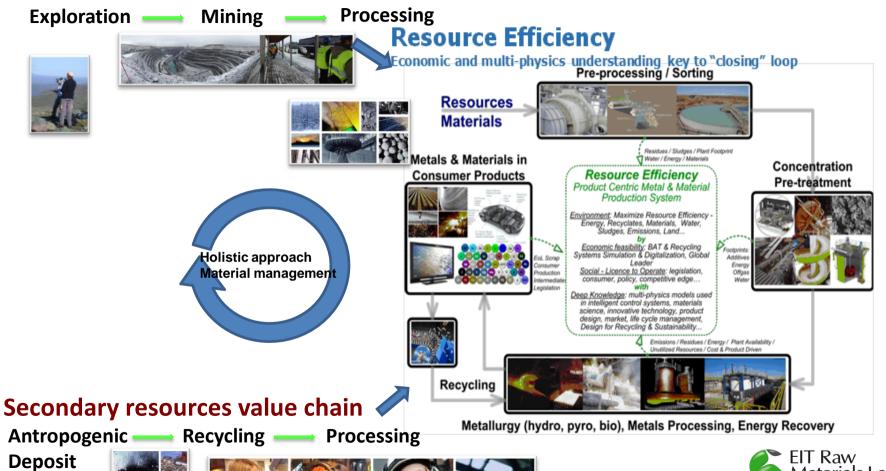
Impact upon the innovative agenda of Europe

Cooperation of European universities by investing in international M.Sc.- and Ph.D.-programs with double degree (EIT)



## **Primary resources value chain**

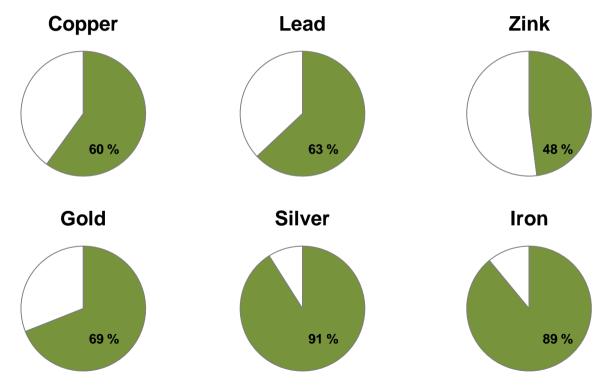
analysis





# **Share of EU31 production**

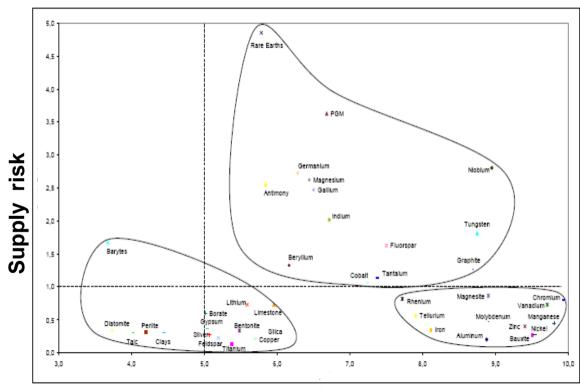
in Finland, Poland and Sweden, 2010



EIT Raw Materials Lab

Source: BGS EMS 2006-2010

# **Critical elements**







## List of critical raw materials at EU-level

#### List of critical raw materials at EU level (in alphabetical order):

Antimony	Indium
Beryllium	Magnesium
Cobalt	Niobium
Fluorspar	PGMs (Platinum Group Metals) <sup>1</sup>
Gallium	Rare earths <sup>2</sup>
Germanium	Tantalum
Graphite	Tungsten



 $<sup>^1</sup>$  The Platinum Group Metals (PGMs) regroups platinum, palladium, iridium, rhodium, ruthenium and osmium.  $^2$  Rare earths include yttrium, scandium, and the so-called lanthanides (lanthanum, cerium, praseodymium, neodymium, promethium, samarium, europium, gadolinium, terbium, dysprosium, holmium, erbium, thulium, ytterbium and lutetium)



### International Interim Consortium

Aalto University: Finland, University

AGH University of Technology: Poland, University

ArcelorMittal Group: Belgium, Industry

Atlas Copco: Sweden, Industry Boliden: Sweden, Industry CEA: France, Institute

Fraunhofer Institute: Institute, Germany

Geological Survey of Finland: Finland, Institute Geological Survey of Sweden: Sweden, Institute

Helmholtz Institute: Germany, Institute
HYDROMET Sp.: Poland, Industry

Institute of Non-Ferrous Metals (IMN): Poland, Institute

Institute of Physics Polish Academy of Sciences: Poland, Institute

KGHM: Poland, Industry

KGHM CUPRUM: Poland, Industry KGHM Ecoren S.A: Poland, Industry

KGHM Letia Technology Park of Legnica: Poland, Industry

KU Leuven: Belgium, University Leoben University: Austria, University

**Liège University:** Belgium, University

LKAB: Sweden, Industry

Luleå University of Technology (LTU): Sweden, University

Metso: Finland, Industry

Nordic Rock Tech Centre: Sweden, Industry

Outotec: Finland, Industry

Oulu University: Finland, University

RISE/ SWEREA/ MEFOS: Sweden, Institute

Royal Institute of Technology (KTH): Sweden, University

Sandvik: Sweden, Industry TNO: Netherlands, Institute

TU Bergsakademie Freiberg: Germany, University

TU Clausthal: University, Germany

Umicore: Belgium, Industry

Uppsala University: Sweden, University

VITO: Belgium, Institute

Voest Apline: Austria, Industry

VTT: Finland, Institute

Wroclaw Research Centre EIT+: Poland, Institute

Wroclaw University of Technology: Poland, University

W. Trzebiatowski Institute of Low Temperature and Structure

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## **Rock Tech Centre**

Johan Hedlin. CEO (chair person)

### RISE SWEREA **MEFOS**

Johan Eriksson.

Manager, Primary and Secondary Steelmaking

Anna Utsi.

Manager Strategic Business Development (deputy)

## Uppsala **University**

Håkan Engqvist

Professor, Dean of **External Affairs** 

Roland Roberts

Professor. Chair in Seismology (deputy)

## International consortium

Purposeful and competitive composition reflecting the core skills of the Knowlege Triangle (K3) as well as of the entire value chain

Key players, industry, universities and institutes are recruited to the sections strategically important at KIC level according to directives set by EIT in the call text, SIA

The engagement of partners in the consortium can be directed at different levels: 'core partners' active at European level, 'associated partners' at national level

Each 'core partner' must be able to demonstrate the capacity to invest costs over a long period, i.e. in kind and in cash.





# National consortia and Steering Committees

Reflect the core skills of the Knowledge Triangle

Propose potential 'core partners', education and R&D-programs to the International Steering Committee

Make decisions on 'associated partners'

Appoint two members to the International Steering Committee, one representing industry and one representing academia, and two deputies with similar merits





# **General Assembly**

Consisting of 'core partners' with an ambition to invest in accordance to an indicative level of 1M€ a year in the future KIC in Raw Materials

The intention of the 'core partners' is addressed in a Memorandum of Understanding to be signed before actively contribution Validates major decisions, such as the final node (CLC) structure and the inclusion countries/regions that potentially establish nodes, i.e. clusters consisting of more than one core partner

Give comments to the draft application and approve the final application



# **International Steering Committee**

Consisting of senior persons from the core member organisations, with a matched representation of industrial and academic/research partners

A thematic balance will characterize the Steering Committee, as well as a holistic coverage of the three generic working groups

Leads the consortium and the preparation of the application until the KIC is negotiated and won

Leads the work and gives advice and guidance to the project management team Decides upon thematic focus areas, enrolment of single 'core partners', use of external consulting, et cetera



# **Project Management**

Leads the preparation of the KIC-application and report to the Steering Committee

Prepares Steering Committee meetings and General Assembly meetings Co-ordinates the Working Groups (WGs), addressing vertical as well as generic topics, and interacts closely with the administrative coordinators of the WGs

**Facilitates** knowledge sharing. networking and lobbying both within the consortium and with parties and stakeholders of strategic importance to the consortium, in industry and academia, including policy-makers

Analyses EIT directions and guidelines, i.e. demands and expectations related to a KIC-application in Raw Materials, practicalities concerning application process



# **Working Groups**

# Working Groups addressing the vertical pillars of technology development/innovation/business opportunities:

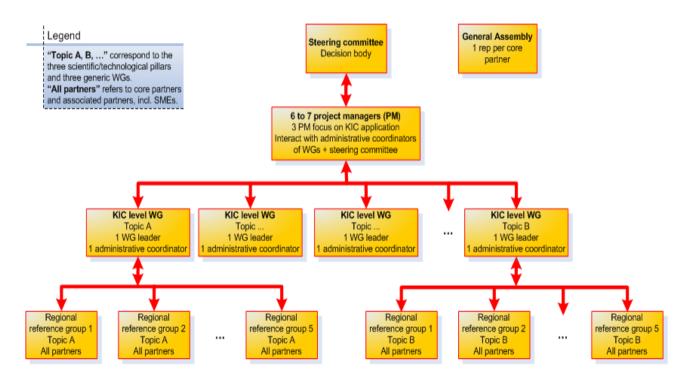
- Primary Resources (Exploration/Mining/Mineral Processing/Metallurgy)
- Secondary Resources (Recycling/Processing/Metallurgy)
- Tertiary Resources (Material Management/Substitution)

### **Generic Working Groups:**

- Governance, structure, organisation, finance and level of partnership
- Innovation Model and IP, communication and dissemination
- Education programs academic as well as practical, collaboration between industry and academia



# Governance model during preparation phase





# Recruitment process of potential partners

National consortium recruits key players in the industry and the academia to the sections strategically important at KIC

The engagement of stakeholders in the consortium can be directed at different levels: 'core partners' active at European level, or 'associated partners' active at national level.



The National Steering Committees make decisions on 'associated partners'

The National Steering Committee proposes potential 'core partners' to the International Steering Committee that make the final decision

A stakeholder wishing to open a dialogue with the consortium, but not given access by the national level, can turn direct to the International Steering Committee to make its case

# **Next steps**

- Establishment of International Steering Committee, April, Sandviken, Sweden
- Joint discussions with potential core partners
- Vision, mission, business strategies
- Establishment of thematic and generic task forces (based upon call EIT SIA)
- Identify and recruit potential core partners
- Participate in EIT Info events and EIT Forum Dublin
- Lobbying with strategic parties, policy-makers
- Secure funding
- Surveillance of launch and content of final call
- Intelligence Horizon 2020, potential synergies EIP
- Recruit external company for writing the proposal (tbc)





## Time table

Step 3 (Step 1+4-6 months): Submission of proposals and evaluation process

Step 1: EIT will launch the call for KICs following the adoption of the Multi Annual Financial Framework. Proposers will be given sufficient time to prepare.

Step 2 (Step 1+2 months): EIT will organize an Info Day event aiming to address specific, logistical questions related to submitting a proposal for the new wave of KICs.

Q1/Q2 2013: EIT will organize seminars on the themes Food, Health and Raw Materials for the next wave of KICs (once adopted by the EP and Council)

Q2 2013: EIT aims to publish the selection criteria applicable to the next wave of KICs as well as a Guidance Document.

Q4 2013/Q1 2014: Selection of new KICs winners









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